

Request to Develop Land (RDL) on USF Campus Property
March 10, 2004

The intent of the RDL Process is to inform campus constituents of proposed development, understand campus impacts, and determine level of support and receive approval to proceed. The process is two-phased. Phase 1, RDL 1 is a request for conceptual approval to proceed with a study for campus impact assessment. Phase 2, RDL 2, is a request to present the findings of RDL 1.

Process RDL 1 and RDL 2

1. Submit attached RDL1 and RDL 2 forms electronically to:

Dr. Carl Carlucci
Executive Vice President &
Chief Financial Officer
4202 E. Fowler Avenue, ADM 200
Tampa, Florida 33620-7550
Carl@admin.usf.edu

Ronald Hanke
Director
Facilities Planning and Construction
4202 E. Fowler Avenue, FPC 110
Tampa, Florida 33620-7550
Rhanke@admin.usf.edu

RDL 1 Form

Date Submitted:	1 June 2004
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ACE Workgroup date:	October TBD
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1. Requestor:	Dr. Ralph Wilcox and Luis R. Visot
Address	ALC 000
Telephone	974-8283
Email	lvisot@admin.usf.edu

2. Description of Project alignment with USF Mission and purpose of Project:

The Joint Military Science Center at the University of South Florida (USF) represents a unique, national leadership development model that supplements and strengthens the intellectual and pedagogical expertise of a major, public research university and a strong Reserve Officer Training Corps (ROTC) tradition with the unique features of a *Leadership Lecture Series*, an *Internship Program*, and a *Leadership Scholar-in-Residence Program*. In support of the University of South Florida's values, vision, and goals of excellence in character-building, academic discipline, and education; engaging the student; and promoting intellectual, social, cultural, and holistic development in a diverse and "student-centered" environment, the President is passionately committed to connecting with, partnering with, and nurturing our student-leaders, as future Officers in our Armed Services. The President along with the Provost, as USF's principal leaders charged with "taking the University to new heights in the advancement of the Academy (service, teaching, and research)" and in support of the University's Mission and Vision, have been purposeful and intentional in establishing USF as a student-centered institution and a national leader in leadership development and education, global education and understanding, and national/military defense strategies. The *Center* serves to meet the University's Mission and the Program objectives.

Purpose:

Consistent with the mission of USF, a premier, metropolitan-based, research university, *The Joint Military Science Leadership Center* focuses on the nature and meaning of effective leadership in a changing environment through high quality classroom delivery, structured research, and community-based experiences.

The Joint Military Science Leadership Center is an innovative program that is designed to enhance the quality of reserve officer training programs for the US Army, US Navy, and US Air Force through improved efficiency and collaboration in the delivery of "joint" leadership skills education and training. By co-locating the offices, classrooms, and other spaces of the 3 ROTC Programs into a JOINT Services facility will not only facilitate the integration of

the faculty and staff of the three units, as well as their cadets and midshipmen, but most importantly, would enhance the learning and education of our students in a true JOINT environment. In this way USF, through its ROTC program, plays a significant role in modeling and in the education/development of student leaders who, in turn, experience and understand the unique challenges associated with leading service members in a “joint and multinational” strategic military environment as they train to become skilled Officers in the Nation’s Armed Services.

Structure:

The Reserve Officer Training Corps (ROTC) has witnessed significant expansion at the University of South Florida since the establishment of Army (1967), Navy (2002), and Air Force (1981) units. The ROTC Program is academically housed in Undergraduate Studies along with the University’s well-regarded interdisciplinary program in *Leadership Studies*.

Programs:

The Joint Military Science Leadership Center is a multi-dimensional curriculum model that provides participants with direct access to:

- I. A *Leadership Lecture Series* delivered by distinguished national and international speakers drawn from academe, the proximally strategic joint commands of SOCOM and CENTCOM, and the broader public and private sectors including business, military, political, and religious leaders.
- II. A *Leadership Scholar-in-Residence Program* that offers one-on-one mentoring, unique tutorial and group learning environments
- III. An opportunity to enroll in certificate and diploma programs (at both the undergraduate and graduate levels) that build upon the existing strengths of University curricula delivered by the joint services and various academic departments/colleges across four campuses of USF. The existing innovative curriculum includes modules in leadership theory for change; leadership and decision-making in complex organizations; ethics, power, and moral reasoning; public relations, communication and leadership, as well as leadership and behavioral science.
- IV. Participation in the University of South Florida’s proven Business, Community, and Education Leadership internship programs together with the Legislative internship program.

Needs:

Strengthening *The Joint Military Science Leadership Center* at the University of South Florida will be accomplished through full implementation of the *Leadership Lecture Series*, the *Leadership Scholar-in-Residence Program*, and

Internship Programs, together with enhancement of technology access and videoconferencing capabilities.

A high quality leadership curriculum and its associated faculty can provide the foundation for a quality joint strategic military leadership education at USF. The key element missing at USF is a “joint-service” facility (The Joint Military Science Leadership Center) and physical environment necessary to meet this obligation. We seek approval for the construction of a multi-purpose facility (75,000 sq. ft.) within the USF campus equipped as follows:

1. Technologically current classrooms
2. Ample office space with a floor dedicated to each ROTC Program
3. A cadet laboratory on each floor; a fully equipped gym with weight room, lockers space to accommodate 300 students
4. An indoor drill (joint multi-purpose) hall
5. A Joint library
6. A joint service multi-purpose auditorium (lecture hall with stage) to seat 300 people with technological advanced instructional equipment
7. A computer lab with 50 computer stations
8. Telecommunications and teleconference meeting and instructional rooms
9. An arms room to accommodate individual and crew-served weapons
10. An indoor 50 meter range
11. A dining room
12. A secure briefing area for classified briefings and lectures
13. Storage space
14. Parking facility
15. Informal social gathering spaces to create an “atmosphere” of collegiality and Joint military leadership development.

Based upon an initial grant of \$6M from the Federal Government, of which \$4M-\$5M has been designated for the addition/expansion of an existing facility and/or remodeling of the existing facility, we request approval for the first phase of construction of this facility in order to house the 3 Reserve Officer Training Corps (ROTC) Programs and The JMSLC (total: ~25,000 gsf with a net of 13,040 sq. ft.). (See Enclosure)

3. Campus: (check one)		
<input checked="" type="checkbox"/>	X	Tampa
<input type="checkbox"/>		Sarasota
<input type="checkbox"/>		St. Petersburg
<input type="checkbox"/>		Lakeland

4. Physical Boundaries (graphic attachment)

5. Acreage:

6. Fund Source of Study: Federal Government Grant

7. Scope of Work: Design and construction of the Joint Military Science Leadership Center.

8. Impact to Campus Master Plan: Addition/expansion may have to complete an amendment to Campus Master Plan.

9. Maintenance Requirements: Utilities, maintenance, and housekeeping support for a total of ~25,000 gsf.

Approval by: